



**FEMA**

R8-RA

January 9, 2009

Dr. Greg Kuhn  
Northwestern University  
633 Clark Street  
Evanston, Illinois 60208

Dear Dr. Kuhn:

It is with great pleasure to provide this recommendation for Michael J. Fagel as an adjunct faculty member at Northwestern University.

I have known Michael professionally for more than 15 years, first in my position as the Executive Director of the International Association of Fire Chiefs from 1985-2007, and now as the Regional Administrator for FEMA Region VIII. Mike would bring a very broad and creditable background to your University as he is widely recognized as an expert in the field of emergency management and homeland security.

Of note Mike's experience includes:

- More than 30 years in the fire & rescue service
- 6 years as a member of the Homeland Security & Terrorism Committee of the International Association of Fire Chiefs (IAFC)
- 5 years on IAFC Health & Safety Committee
- 10 years of experience as a Disaster Assistance Employee for FEMA
- FEMA experience included responses to the bombing of the Federal building in Oklahoma City and to the 9-11-01 terrorism attack on the World Trade Center where he spent more than 3 months supporting the Federal response

As you know, Mike's resume is impressive, but even more impressive will be the enthusiasm and creditability he will bring to the university. Please let me know if there is anything else that you may need from me to support Mike's faculty application.

Sincerely,

A handwritten signature in black ink, appearing to read "Garry Briese", with a long horizontal line extending to the right.

Garry Briese  
Regional Administrator